



August 31, 2022

**Ministerial Order #059/22**

**AR109052**

His Worship Ric McIver Minister  
**Alberta Municipal Affairs**  
320 Legislature Building  
10800 – 97 Avenue  
Edmonton, Alberta T5K 2B6

Dear Minister McIver:

Thank you for your letter of June 21, 2022 granting the village council time extension for reviewing the capital plan and to ensure the anticipated expenditures and revenues balance.

Council for the village, reviewed the capital plans and reprioritized the projects, postponed some and or changed service levels to manage all the capital costs and proposed additions for the projects. Council also considered how to factor in own-source revenues, such as borrowing, property taxes and utility charges.

Village council reviewed bylaws for the village as well as started reviewing all lease agreements. Some of the bylaws that already passed the fourth reading are: animal control, campground and campground fees, Nuisance, Untidy, Unsightly Property, traffic bylaw and business licences.

Through the process of reviewing the service levels, the bylaws and lease agreements, council reviewed the capital plan for 10 years, as requested by the MO #059/22, and approved the new capital plan to balance the budget at the Special Council meeting, August 30, 2022.

The approved capital plan undertaken in the next 10 years is estimated at \$4.654 million and the funding for the undertaken projects is estimated at \$4.654 million therefore balancing the budget.

The summary for the funding resources are as follows:

FUNDING SOURCES	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+	TOTAL Capital Budget
Beginning Reserve Balance	\$ 683,675	\$ 728,063	\$ 811,551	\$ 963,966	\$1,007,312	\$ 972,869	\$ 917,606	\$ 805,246	\$736,751	\$ 636,079	\$ 319,180	\$ 457,749
Add: MSI Capital Grant	\$ 54,888	\$ 54,888	\$ 54,888	\$ 54,888	\$ 54,888	\$ 54,888	\$ 54,888	\$ 54,888	\$ 54,888	\$ 54,888	\$ 54,888	\$ 603,768
Add: FGTF Grant	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 550,000
Add: Water for Life (75% Grant)	\$ -	\$ 120,750	\$ 222,750	\$ 165,375	\$ 165,375	\$ 211,500	\$ 166,500	\$ 222,750	\$203,250	\$ -	\$ 468,750	\$ 1,947,000
	\$ 788,563	\$ 953,701	\$ 1,139,189	\$1,234,229	\$1,277,575	\$1,289,257	\$ 1,188,994	\$1,132,884	#####	\$ 740,967	\$ 892,818	\$ 3,558,517
Add: County Transfers	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 220,000
Add: Donated and Contributing Funding	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 50,000
Add: Annual tax levy (increase by 10% per Year)	\$ -	\$ 10,000	\$ 11,000	\$ 11,550	\$ 12,128	\$ 12,734	\$ 13,371	\$ 14,039	\$ 14,741	\$ 15,478	\$ 16,252	\$ 131,292
Add: Auctioning Mini Arena	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000
Add: Borrowing	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$100,000	\$ 100,000	\$ 100,000	\$ 800,000
Add: Coal Funding Grant	\$ 118,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 118,000
Less: Total Planned Capital Additions	-\$ 206,500	-\$ 227,150	-\$ 261,223	-\$ 313,467	-\$ 391,834	-\$ 509,384	-\$ 522,119	-\$ 535,172	-\$548,551	-\$ 562,265	-\$ 576,321	-\$ 4,653,986
Ending Reserve Balance	\$ 728,063	\$ 811,551	\$ 963,966	\$1,007,312	\$ 972,869	\$ 917,606	\$ 805,246	\$ 736,751	\$636,079	\$ 319,180	\$ 457,749	\$ 231,823

Identified Projects	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+	TOTAL Capital Budget
Water Distribution System upgrades	\$ 25,000	\$ 327,500	\$ 341,250	\$ 517,775	\$ 326,103	\$ 423,263	\$ 516,289	\$ 467,718	\$496,590	\$ 493,949	\$ 252,551	\$ 4,187,986
Building Capital Additions	\$ 19,500	\$ 254,500	\$ -	\$ -	\$ 48,000	\$ 19,000	\$ -	\$ 51,500	\$ 22,500	\$ 51,000	\$ -	\$ 466,000
	\$ 44,500	\$ 582,000	\$ 341,250	\$ 517,775	\$ 374,103	\$ 442,263	\$ 516,289	\$ 519,218	\$519,090	\$ 544,949	\$ 252,551	\$ 4,653,986

The detailed projects for the water distribution upgrades is maintaining the initial planning for the water and the sanitary upgrades however, the roads upgrades are postponed until further new funding streams are identified by the village council. As part of the commitment, we are pleased to confirm that council will continue to review lease agreements to identify new sources of funding. Road repairs is still maintained for \$25,000 per fiscal year and increased by 10% each year, a total \$463,279.

Water Distribution System Upgrades	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+	TOTAL Capital Budget
<b>Road Works</b>												
Spot Repairs	\$ 25,000	\$ 27,500	\$ 30,250	\$ 33,275	\$ 36,603	\$ 40,263	\$ 44,289	\$ 48,718	\$ 53,590	\$ 58,949	\$ 64,844	\$ 463,279
	\$ 25,000	\$ 27,500	\$ 30,250	\$ 33,275	\$ 36,603	\$ 40,263	\$ 44,289	\$ 48,718	\$ 53,590	\$ 58,949	\$ 64,844	\$ 463,279
<b>Water System Upgrades</b>												
	\$ -	\$ 161,000	\$ 297,000	\$ 220,500	\$ 220,500	\$ 282,000	\$ 222,000	\$ 297,000	\$271,000	\$ -	\$ 187,707	\$ 2,158,707
<b>Sanitary System Upgrades</b>												
	\$ -	\$ 139,000	\$ 14,000	\$ 264,000	\$ 69,000	\$ 101,000	\$ 250,000	\$ 122,000	\$172,000	\$ 435,000	\$ -	\$ 1,566,000
<b>TOTAL WATER DISTRIBUTION SYSTEM</b>	\$ 25,000	\$ 327,500	\$ 341,250	\$ 517,775	\$ 326,103	\$ 423,263	\$ 516,289	\$ 467,718	\$496,590	\$ 493,949	\$ 252,551	\$ 4,187,986

The postponed projects, due to lack of funding, are as follows:

Postponed Projects													
	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+	TOTAL Capital Budget	
<b>Village Office</b>	\$ 15,000	\$ 2,000	\$ -	\$ 100,000	\$ 45,000	\$ 8,000	\$ -	\$ 7,000	\$ 5,000	\$ -	\$ -	\$ 182,000	
<b>Senior Centre</b>	\$ 10,000	\$ 13,000	\$ 140,000	\$ -	\$ 51,500	\$ 29,000	\$ -	\$ 12,000	\$ 15,000	\$ 18,000	\$ -	\$ 288,500	
<b>Recreation Grounds</b>	\$ 6,000	\$ -	\$ -	\$ -	\$ 5,000	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,500	
<b>Curling Ring</b>	\$ 35,000	\$ 27,100	\$ -	\$ -	\$ -	\$ 30,500	\$ 150,000	\$ 18,000	\$ 22,000	\$ -	\$ -	\$ 282,600	
	\$ 66,000	\$ 42,100	\$ 140,000	\$ 100,000	\$ 101,500	\$ 68,000	\$ 150,000	\$ 37,000	\$ 42,000	\$ 18,000	\$ -	\$ 764,600	

The above projects are not seen by the village council as an emergency and or a high necessity, therefore these projects will be postponed, for now, until further resources are identified.

The following building capital additions are still to continue, as planned:

Building Capital Additions	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032+	TOTAL Capital Budget
<b>Berry St. Campground</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ 9,500
<b>Church</b>	\$ 500	\$ 29,000	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 32,000	\$ 5,000	\$ 51,000	\$ -	\$ 118,000
<b>Community Hall</b>	\$ 7,000	\$ 219,000	\$ -	\$ -	\$ 10,000	\$ 15,500	\$ -	\$ 1,000	\$ 5,000	\$ -	\$ -	\$ 257,500
<b>Fire Hall</b>	\$ 11,000	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ 8,000	\$ -	\$ -	\$ 23,500
<b>Mini Arena</b>	\$ 1,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ -	\$ -	\$ 8,000
<b>Postal Office</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500	\$ -	\$ 5,000	\$ 4,000	\$ -	\$ -	\$ 11,500
<b>Water Tower</b>	\$ -	\$ -	\$ -	\$ -	\$ 38,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,000
	\$ 19,500	\$ 254,500	\$ -	\$ -	\$ 48,000	\$ 19,000	\$ -	\$ 51,500	\$ 22,500	\$ 51,000	\$ -	\$ 466,000

The recommendations for viability are incorporated in the capital plans and Council is committed to address all operational and capital requirements and to ensure that the plans reflect local priorities while aligning with provincial objectives and respecting our taxpayers.

Sincerely,

*Tamara Sloboda CPA, CGA*

Tamara Sloboda, Chief Administrative Officer, Village of Halkirk

cc: Thomas Schmidt (Mayor) | Dale Kent (Deputy Mayor) | Sherry Jamieson